

# **Capital Strategy**

## **2021/22 to**

## **2026/27**

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# Foreword

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Shropshire Council is investing in Shropshire's future.

Our financial position is difficult, and this can clearly be seen in our Medium-Term Financial Strategy; we do not have access to the day to day funding to support the services we need to deliver. Our Capital Strategy is, however, a very different thing. We can attract external funding, receive grant funding, generate capital receipts and utilise borrowing approvals to create a long-term resource, investing in large scale structural projects over the next five years. Aligned to our Corporate Plan (The Shropshire Plan) we can ensure we invest in priority areas that will deliver long term benefits and investment across the whole County.

The Council has a limited amount of capital receipts and this will, of course, restrict the capital programme to come extent. Furthermore, any borrowing undertaken needs to be repaid, with interest, and this creates a revenue burden. Naturally, in the light of a difficult revenue position, this moves the Council's capital strategy towards a more commercial footing (favouring investments that generate a return, or cover their annual costs) and one based around available external financing and grants. We have some ambitious funding bids to put in over the next twelve months which, if successful, could transform and modernise Shropshire in ways unseen previously.

The last two financial years have, of course, provided unparalleled difficulties in response to the Covid-19 pandemic, impacting on the Council's ability to resource programmes of work, delaying delivery models, altering local and national markets and fundamentally changing focus at all levels. Considering this, we have taken the opportunity to revise our entire capital strategy, reviewing and prioritising our resources to create a programme of works that aligns more closely with the future direction of the Council.

Over the next five years we will see this investment impact significantly on the fabric of Shropshire. Developments in Shrewsbury and several of our Market Towns will provide opportunities for business, tourism and our residents not seen before. Through wise investment of our limited funds, we believe we can make a huge difference to Shropshire over the coming years.

James Walton

Executive Director of Resources (Section 151 Officer)

# 1. Introduction

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- 1.1 Shropshire Council's Capital Strategy is required to fulfil a number of objectives as set out in guidance and statute and these are described below to provide some context for this document.
- 1.2 The Prudential Code requires the production of a Capital Strategy approved by full Council each year. Section 15(1) of the Local Government Act 2003 states that in carrying out its capital finance function under the Act (including the power to invest), a local authority shall have regard to guidance issued by the Secretary of State, which includes the Statutory Guidance on Local Government Investments. This Guidance states that for each financial year, every local authority should prepare at least one Investment Strategy the content of which complies with the Guidance. The Council publishes the requirements for its Investment Strategy within the Capital Strategy in accordance with the Guidance.
- 1.3 The Chartered Institute of Public Finance and Accountancy (CIPFA) published a revised Prudential Code for Capital Finance in Local Authorities (The Code) in 2017. The objectives of the Code are to ensure that the capital expenditure plans of local authorities are affordable, prudent, and sustainable, and that treasury management decisions are taken in accordance with good professional practice and in full understanding of the risks involved and how these risks will be managed to levels that are acceptable to the organisation.
- 1.4 In order to demonstrate that the authority takes capital expenditure and investment decisions in line with service objectives and properly takes account of stewardship, value for money, prudence, sustainability, and affordability authorities should have in place a capital strategy that sets out the long-term context in which capital expenditure and investment decisions are made and gives due consideration to both risk and reward and impact on the achievement of priority outcomes.
- 1.5 Over the last five years there has been a growing trend for authorities to acquire land and buildings with the effect of supplementing their revenue budgets with rental income. Often these acquisitions have been supported by borrowing cheaply from the Public Works Loan Board (PWLb).
- 1.6 Questions have been asked about how these transactions fit with the guidance that has been traditionally given that borrowing to make an investment return is not permissible. The Department for Levelling Up, Housing and Communities (DLUHC formerly known as MHCLG) Statutory Guidance on Local Government Investments and CIPFA's Prudential and Treasury Management codes have all been updated recently to address the implications of investment in property.
- 1.7 Alongside these updates, in November 2019 CIPFA issued additional guidance ("Prudential Property Investment") to explain the provisions in the updated Prudential Code and Framework that relate to the acquisition of properties intended to make investment returns and confirm their

implications in the light of the growing activity and the changes to statutory guidance.

- 1.8 "In February 2020 Parliament reformed the statutory basis of the PWLB, transferring its lending powers to HM Treasury. In March 2020, the government consulted on revising the PWLB's lending terms to reflect these new governance arrangements, and to end the situation in which a minority of local authorities used PWLB loans to support the acquisition of investment assets primarily for yield. The government published its response to this consultation and implemented these reforms in November 2020."
- 1.9 "The government has chosen to issue guidance rather than strict definitions because of the challenges of developing strict definitions that reliably give the intended categorisation when applied to something as diverse as local government. This is in line with the wider approach of the prudential system of recognising the complexity of the sector and drawing on the expertise of the finance director (s151 officer or equivalent) of each LA."
- 1.10 "Each local authority that wishes to borrow from the PWLB should submit a high-level description of their capital spending and financing plans for the following three years, including their expected use of the PWLB. Local authorities will be able to revise these plans in-year as required."
- 1.11 "The PWLB guidance specifies investment assets bought primarily for yield would usually have one or more of the following characteristics:
  - a. buying land or existing buildings to let out at market rate
  - b. buying land or buildings which were previously operated on a commercial basis which is then continued by the local authority without any additional investment or modification
  - c. buying land or existing buildings other than housing which generate income and are intended to be held indefinitely, rather than until the achievement of some meaningful trigger such as the completion of land assembly"

*From PWLB Guidance to Local Authorities*

- 1.12 Shropshire Council will continue to ensure that focus will be on securing sustainable capital projects that fit with regeneration objectives.
- 1.13 The capital strategy has been revised to accommodate these updates and additional guidance.
- 1.14 In response to the National Audit Office (NAO) Local Authority Investment in Commercial Property" report (February 2020), recommendation by the Public Accounts Committee in July 2020 that the Prudential Framework should be reviewed and the substantial increase in commercial investment, CIPFA launched its "Proposed Changes to the Prudential Code" consultation: an initial consultation on proposals to strengthen the provisions within "The

Code". The consultation was launched in February 2021 and closed in April 2021.

1.15 The areas proposed to be strengthened were as follows:

- Provisions within paragraph 45 of the Prudential Code to state clearly that borrowing for debt-for-yield investment is not permissible under the Prudential Code. While recognising that commercial activity is part of regeneration, it does not constitute the primary purpose of investment and unnecessary risk to public funds.
- Any commercial investment undertaken should be consistent with statutory provisions, proportionate to service and revenue budgets and consistent with effective treasury management practice.
- Requirements to assess the affordability of commercial activity within local authorities' capital strategies. CIPFA will also publish, early this year, further guidance on good practice for development of capital strategies.
- The addition of sustainability and ensuring that the capital expenditure is consistent with a local authority's corporate objectives (such as diversity and innovation) to the objectives in the Prudential Code.
- Introduction of new prudential indicators on affordability. External debt to net service expenditure (NSE) ratio, and commercial income to net service expenditure.
- The introduction of the liability benchmark to promote good practice and understanding of local authority's debt management in relation to capital investment.

1.16 Following the closure of this consultation and review of responses, CIPFA launched "The Prudential Code for Capital Finance in Local Authorities consultation in September 2021 which closed in November 2021.

1.17 CIPFA has recently announced its intention for a "soft launch" of the revised Prudential Code in 2022/23 with full implementation set to be expected for 2023/24 strategies.

1.18 The capital strategy is intended to give a high-level overview of how capital expenditure; capital financing and treasury management activity contribute to the provision of services along with an overview of how associated risk is managed and the implications for future financial sustainability.

1.19 Capital expenditure is technically described as "Expenditure on the acquisition, creation, or enhancement of 'long term assets'". This is items of land, property and plant which have a useful life of more than 1 year.

- 1.20 The definition of capital investment is wider than that of capital expenditure. The Department for Levelling Up, Housing and Communities (DLUHC) Guidance on Local Authority Investment states "The definition of an investment covers all of the financial assets of a local authority as well as other non-financial assets that the organisation holds primarily or partially to generate profit, for example, investment property portfolios. For the avoidance of doubt, the definition of an investment also covers loans made by a local authority to one of its wholly owned companies or associates, to a joint venture, or to a third party."
- 1.21 This iteration of the Capital Strategy details the outturn position for 2020/21, the current approved Capital Programme covering the period 2021/22 to 2024/25 and summarises future proposed but currently unapproved capital schemes anticipated to commence over the period 2022/23 to 2026/27.
- 1.22 The Capital Strategy will continue to develop over the coming years as greater certainty over Council resources and responsibilities is ascertained following the roll out of Fair Funding and Business Rates Retention, which has now been further delayed. These reviews were originally anticipated to be effective from April 2021 but have been delayed due to the impact of the Coronavirus pandemic. In the interim, Shropshire Council will continue to adopt a strategic approach to address challenges arising as a result of the pandemic, particularly in relation to Capital Schemes. It is anticipated that, in the fulness of time, the arrangements and ambitions set out in this document will be refined to appropriately reflect the nature of Shropshire Council's Capital Strategy over a 5 to 20-year planning horizon.

## 2. Objectives

The Council's Capital Strategy has the following objectives.





### 3. Asset Management Planning

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- 3.1 The overriding objective of asset management within the council is to achieve a corporate portfolio of property assets that is appropriate, fit for purpose and affordable. The latest Asset Management Strategy 2020 – 2025 sets out a portfolio approach and defines five key areas. The five portfolios set out the definition of how and why the property and land is held and for what purposes:
- **Operational** - Efficient, suitable, and fit for purpose accommodation for the future delivery of public services.
  - **Heritage** - Community infrastructure for the future, the Council as custodian, manages and invests in these assets for future generations.
  - **Development and regeneration** - Appropriate intervention and enablement to deliver economic growth.
  - **Investment** - In support of the Council's Commercial Strategy, maximising income generating opportunities through appropriate and effective property investment.
  - **Disposal** - To divest, reduce revenue burden and fuel the Council's capital programme.
- 3.2 Asset management is an important part of the council's business management arrangements and is crucial to the delivery of efficient and effective services, the ongoing management and maintenance of capital assets will be considered as part of the strategy. The asset management planning includes an objective to optimise the council's land and property portfolio through proactive estate management and effective corporate arrangements for the acquisition and disposal of land and property assets.
- 3.3 The Council's Asset Management Strategy sets out the requirements for the continued capital investment in its estate to ensure that it is maintained appropriately to manage and mitigate against financial risk from health and safety breaches and / or failure of its landlord responsibilities incurring significant financial burden.
- 3.4 The Council's Asset Management Strategy sets out the requirement for the continued capital investment in its estate to ensure that the revenue income emanating from its property is protected and durable for future years.
- 3.5 The council will continue to realise the value of any properties that have been declared surplus to requirements in a timely manner, having regard to the prevailing market conditions.

- 3.6 When a capital asset is deemed as surplus, it may be sold so that the proceeds, known as capital receipts, can be spent on planned capital expenditure. Repayments of capital grants, loans and investments also generate capital receipts. The Council already has budget commitments within the current capital programme of projects expected to be funded from capital receipts. At Quarter 2 2021/22 the current position of expected capital receipts against budget commitments is as follows:

Detail	2021/22 £	2022/23 £	2023/24 £	2024/25 £
Corporate Resources Allocated in Capital Programme	16,306,870	11,997,575	692,045	-
Capital Receipts used to finance redundancy costs				
To be allocated from Ring Fenced Receipts	5,160,365	26,415,873	5,478,968	-
<b>Total Commitments</b>	<b>21,467,235</b>	<b>38,413,448</b>	<b>6,171,013</b>	-
<b>Capital Receipts in hand/projected:</b>				
Brought Forward in hand	22,036,427	3,438,906	(34,809,542)	(40,915,555)
Generated 2021/22YTD	874,218	-	-	-
Projected - 'Green'	1,995,497	165,000	65,000	-
<b>Total in hand/projected</b>	<b>24,906,142</b>	<b>3,603,906</b>	<b>(34,744,542)</b>	<b>(40,915,555)</b>
Shortfall to be financed from Prudential Borrowing / (Surplus) to carry forward	<b>(3,438,906)</b>	<b>34,809,542</b>	<b>40,915,555</b>	<b>40,915,555</b>
Further Assets Being Considered for Disposal	<b>8,035,237</b>	<b>12,438,000</b>	<b>24,775,000</b>	<b>600,000</b>

"Green" indicates disposals that are highly likely to be completed by the end of the financial year.

- 3.7 The previous table demonstrates that by 2023/24 the Council will require £40.916m of generated capital receipts to meet its current liabilities within the approved capital programme. Of this budget requirement £45.848m of assets have been identified as surplus to requirements with the potential to dispose, therefore potentially resolving the funding shortfall. Considerable work will be required to realise these receipts and minimise the funding shortfall.
- 3.8 Asset Management Planning needs full consideration as part of the Capital Strategy to fund future projects that are deemed unsuitable to be funded from Prudential Borrowing as they neither generate new income nor create revenue savings that will fund the resulting MRP requirement. At the point of considering such projects for inclusion in the Capital Programme, asset disposals to fund these projects will form part of the full appraisal process.

## 4. Governance Arrangements

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- 4.1 To ensure that available resources are allocated optimally and deliver value for money, investment programme planning is, whilst having its own approval process, determined in parallel with the service and revenue budget planning process within the framework of the Financial Strategy.
- 4.2 New programmes of expenditure will be appraised along with other investments and grant allocation programmes following a clearly defined gateway process. The authority will make use of internal officer experience supported by external professional advisors where necessary to ensure robust investment decisions are made. This advice will cover financial, legal, property and economic outcomes through appropriate appointments.
- 4.3 The authority has an appraisal mechanism in place which will seek to ensure that there is an integrated approach to addressing cross-cutting issues, both internal and external to the authority, developing and improving service delivery through transformation and its investment in pursuance of the authority's over-arching aims. These include Officer Groups which bring together a range of service interests and professional expertise, including:
- Democratic decision-making at Cabinet and Council levels, and scrutiny processes provide overall political direction and ensure accountability for the investment in the Capital Programme.
  - An internal officer board to provide oversight of the Capital Programme and strategy. It will be supported by a matrix group of officers of all specialities that will continue to appraise all business plans using independent external advisors if necessary. This will assist the making of investment decisions based on full site investigations, due diligence, funding package, undertaking full risk and reward assessments, lifetime costings, asset replacement and monitoring the outcome and reviewing those projects already in progress.
  - The Strategic Programme Officer Group (SPOG) overseeing and reviewing business cases for investments prior to sign off and for submission to Capital Investment Board and Cabinet/Council approval.
  - Specific Project boards of management groups with wide ranging membership to oversee significant development projects as required.
- 4.4 For projects and programmes an Expression of Interest (EOI) will be submitted that needs to include the investment levels required, source of funding, outcomes to be delivered, risk assessments, appropriate due diligence, repayment mechanisms, revenue impacts and full lifetime costings. These will be scored against an agreed weighting and appropriate recommendations made to the SPOG.

- 4.5 Subject to the EOI proposal being approved a detailed Outline Business Case (OBC) will be submitted and appraised in line with the Council approved methodology of the Treasury 5-case model, prior to a Full Business Case being completed and appended to a Council report. A suite of template documents is appended to the OBC to ensure a consistent approach to project delivery. These include:
- Risk Register.
  - Cash Flow Modelling.
  - Gantt Chart for project timeline.
  - Project Board Terms of Reference and Agenda.
  - Procurement considerations.
  - Project closure report.
- 4.6 Under certain circumstances, as specified in the Commercial strategy, an alternative approach is necessary for spending decisions from the approved regeneration investment fund. Officers negotiating commercial deals are aware of the core principles of the Prudential Framework and the regulatory regime through the provision of appropriate training and advice.
- 4.7 Officers and Members involved in the decision-making process in relation to proposed projects and programmes will have the appropriate capacity, skills, and information to enable them to take informed decisions to acquire specific investments, to assess investments in the context of the Council's strategic objectives and risk profile and to understand how decisions have changed the overall risk exposure of the Council.
- 4.8 This assurance will be secured through the provision of relevant training and advice, detailed scheme business cases, financial appraisals and regular monitoring and review of the Council's overall investment position.
- 4.9 A summary of the programme governance is detailed in Appendix A.
- 4.10 Future monitoring of the programmes will include more rigorous expenditure profiling, outcome achievements, delivery against timetable, returns, risk assessments and completion reviews for each project.
- 4.11 Quarterly Capital Programme reports will continue to be submitted to Cabinet that identify changes to the approved programme to reflect:
- New resource allocations
  - Rescheduling in programme delivery
  - Programmes reduced or removed
  - Virements between schemes and programmes to maximise delivery.
  - Revisions to spend profile and funding to ensure ongoing revenue costs are minimised.
  - Monitor the funding of the programme
  - Capital receipts generated

## 5. Investment Approach

- 5.1 Underlying the Capital and Investment Strategy is the recognition that the financial resources available to meet capital expenditure priorities are constrained by a significant reduction in financial resources. The Council must therefore rely on internal capital resources including borrowing or external funds and seek ways in which all investment decisions, relating to either single schemes or defined programme of schemes, are no less than self-sustaining financially whilst generating significant positive returns in terms of meeting priorities.
- 5.2 The Council's approach to investment will reflect those investments made into the delivery of services and those designed for a wider economic basis. A balanced portfolio approach to investment will ensure an overall net average return reflecting some investments will yield higher returns than others and limit exposure to volatility in any one area.
- 5.3 All potential projects identified for investment can be classified in one of the following three categories:
- Commercial
  - Transformation
  - Economic Growth
- 5.4 The priority capital investments as identified in Sections 8 and 10 are summarised in these 3 categories of investment below which demonstrates the balanced approach to investment within the capital strategy.

Table 5.1: Capital Schemes Analysed By Investment Category	
Investment Category	Estimated Capital Cost £m
Commercial	21.82
Transformation	131.283
Economic Growth	137.111

## 6. Current Capital Programme

- 6.1 The current projected capital programme is shown below in summary with the full detailed programme included as Appendix B. It includes all projects that have proceeded to approval stage, either via delegated powers or full Cabinet and Council recommendation approvals. It also includes estimates for capital grants for 2022/23 and beyond where there is an expectation that grant funding will continue, such as Highways Maintenance and School Maintenance Grants.

**Table 6.1: Current Capital Programme Expenditure Budget**

	2020/21 Actual £ m	2021/22 Projection £ m	2022/23 Estimate £ m	2023/24 Estimate £ m	2024/25 Estimate £ m
Non HRA Capital Expenditure	57.5	96.8	92.2	9.8	-
HRA Capital Expenditure	4.5	9.3	16.7	20.2	19.0
Commercial activities/non-financial investments	3.7	12.1	13.8	5.0	-
Total Capital Expenditure	65.7	118.2	122.7	35.0	19.0

- 6.2 Table 6.1 above shows the expected capital programme budget as at Quarter 2 2021/22. It will be revised following completion of the 2021/22 capital closedown procedure when final figures are established, which may result in slippage of budgets from 2021/22 into 2022/23.
- 6.3 The Council may also receive additional grant notifications throughout the financial year or if bids are submitted for additional grant funding as the year progresses. These changes will be reported as part of the quarterly finance strategy reporting.
- 6.4 There are several projects being considered that are being processed via the appraisal mechanism that is in place. As these projects have not completed the full cycle of appraisal, they are not included in the capital programme budget above but are informed as part of the prioritised projects discussed in section 8, where the impact of having additional budget requirements, and the resulting effect on the Capital Financing Requirement against prudential indicators is fully assessed. As these projects progress through both the appraisal process and the Councils governance requirements they will be added into the capital programme.

## 7. Funding the Current Capital Programme

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7.1 There are several sources of funding the Council can use to finance its Capital Programme. The Current Programme is funded from the following sources:

- Capital Receipts
- Prudential Borrowing
- Developers Contribution (S106, CIL)
- Revenue Contributions
- Capital Grants
- Cash Balances / Internal Borrowing

### 7.2 Capital Receipts

Capital Receipts come from the sale of the Council's assets. If the disposal is Housing Revenue Account land or property, then the whole receipt is not available to support the capital programme as a percentage must be paid over to the DLUHC. Where the sale of an asset leads to the requirement to repay grant, the capital receipt will be utilised for this purpose. Once this liability has been established and provided for, capital receipts will be available to support the capital programme as a corporate resource. Where the asset has been funded from prudential borrowing a review will be undertaken to determine whether the most cost-effective option is to utilise the receipt to repay debt, considering the balance sheet position of the authority.

#### 7.2.1 Flexible use of Capital Receipts

The 2015 Comprehensive Spend Review (CSR) announced that local authorities will be allowed to spend up to 100% of capital receipts (excluding Right to Buy receipts) on the revenue costs of reform projects. Instead of holding assets that could be made surplus, councils will be able to sell them to reinvest in their services. Guidance relating to specific conditions, number of years that this will be offered and the qualifying criteria for a 'reform' project was issued as part of the Final Local Government Settlement on 11<sup>th</sup> March 2016. The key points included:

- The direction originally only related to new receipts received in the period 1<sup>st</sup> April 2016 to 31<sup>st</sup> March 2019 that could be applied to meet the revenue costs of reform incurred in the same timeframe. This has since been extended to 31<sup>st</sup> March 2022.

- The key criteria to use when deciding whether expenditure can be funded by the capital receipts flexibility is that it is forecast to generate ongoing savings to the authority's net service expenditure and is expenditure on a project where incurring upfront costs will generate ongoing savings; and
- Individual authorities demonstrate the highest standards of accountability and transparency.
- Examples of qualifying expenditure include the sharing of back office and administrative services; investment in service reform feasibility work; collaboration between central and local government to free up land for economic use; funding the cost of service reconfiguration or restructuring leading to ongoing efficiencies; sharing Chief Executives; driving a digital approach; aggregating procurement on common goods; improving systems and processes to tackle fraud; setting up commercial or alternative delivery models to deliver services more efficiently or increase revenue income; and integrating public facing services across two or more public sector bodies

#### **7.2.2 HRA Right to Buy Receipts**

In most cases there will be no ring fencing of capital receipts to specific projects. One exception to this is the retained Right to Buy (RTB) receipts held by the Council under the agreement signed in June 2012 and amended in June 2013. Under this agreement any retained RTB receipts, which are not used for the specific purpose of providing replacement affordable housing, must be returned to DLUHC.

### **7.3 Prudential Borrowing**

The Council will investigate opportunities to resource capital projects using prudential borrowing where plans are sustainable, affordable, and prudent. Full appraisal will take place to ensure that, where appropriate, sufficient revenue returns are generated to cover the cost of borrowing.

Where it is considered that prudential borrowing is the appropriate method of funding, but it requires additional revenue financing, the cost will be built into the revenue budget planning process. There are various debt instruments available for financing prudential borrowing and these are explored in detail in the Treasury Management Strategy.

The PWLB remains the Council's preferred source of long-term borrowing given the transparency and control that its facilities continue to provide. The Council qualified for borrowing at the 'Certainty Rate' (20 basis points, i.e., 0.20%, below the PWLB standard rate) for a twelve-month period from 01/11/2020 to 31/10/2021, through its application to DLUHC in September 2020.



## 7.4 **S106 Developer Contributions**

S106 agreements are made with developers / landowners as part of the planning approval process to ensure that new development mitigates its own impact and provides the necessary infrastructure to support it.

These contributions are site specific or can be 'pooled' for a maximum of 5 site specific projects. Any contributions received are 'ring-fenced' for the purpose as set out in the relevant S106 agreement and are applied to fund schemes within the relevant capital programme once an eligible scheme has been identified.

S106 contribution agreements have covered all types of infrastructure including transport, affordable housing, play areas, open spaces, playing fields, public realm, and public art. However, since the Council adopted CIL the planning obligations sought within S106 agreements have been scaled back to deal with only site-specific requirements, as required by the CIL Regulations. Pooled contributions previously sought for strategic transport, public realm and public open space related obligations are now dealt with by CIL.

The S106 contributions are time limited in that if they are not spent within an agreed timescale, typically 5 - 10 years, dependent on what has been agreed in the S106 agreement and any funds not spent in line with the agreement would have to be repaid to the developer, which, may include interest.

Consideration of available S106 funding should be taken into account when agreeing, for example, the roads programme for future years to maximise the use of the available funding and reduce the reliance on other sources of funding, predominantly borrowing. With the exception of funding for affordable housing the other pooled S106 obligations, such as Strategic Transport, Public Realm and Public Open Space will become zero overtime as the CIL continues to be applied.

### 7.4.1 **Proposals for a New Levy on Developer Contributions**

The government has consulted on plans to radically shake-up the process of negotiating developer contributions via an overhaul of the current system. The proposals would introduce a new infrastructure levy to replace the system of securing developer contributions towards affordable housing, roads, and schools. The proposed levy would replace planning obligations, negotiated with developers through S106 agreements and CIL with a rate set nationally as a fixed proportion of a developments final value and charged at the point of occupation. Developments below a certain threshold would be exempt to protect the viability of smaller sites.

#### 7.4.2 **Community Infrastructure Levy (CIL)**

CIL contributions are determined by set rates as detailed within the Council's CIL Charging Schedule and based on the amount of floor space being created by the development. CIL can be used to fund a wide range of infrastructure that is needed as a result of new development but is not site specific, giving more flexibility in where the funding can be used in geographical terms.

The CIL does not replace the requirement of S106 contributions. S106 contributions will still be relevant and will be sought alongside CIL.

The Planning Act and subsequent Community Infrastructure Levy Regulations 2010 (as amended) says that authorities can only spend CIL on providing infrastructure to support the development of their areas. This includes flood defence, open space, recreation and sport, roads and transport facilities, education, and health facilities. However, it does not include affordable housing, which will continue to be funded by S106 obligations.

#### 7.5 **Revenue Contributions**

An element of the revenue budget can be set aside to fund the capital programme (Direct Revenue Financing). However, with increasing General Fund revenue pressures these amounts available are reducing. A service or school may wish to offer some of its revenue budget to support the financing of a capital project. This is acceptable if it can be demonstrated that this funding is unfettered.

#### 7.6 **Capital Grants**

##### 7.6.1 **Government Grants**

Capital resources from Central Government can be split into two categories:

- *Non-ring fenced* - resources which are delivered through grant that can be utilised on any project (albeit that there may be an expectation of use for a specific purpose). This now encompasses the vast majority of Government funding and the Council will initially allocate these resources to a general pool from which prioritised schemes can be financed.
- *Ring-fenced* - resources which are ring fenced to particular areas and therefore have restricted uses, specified by the funder.

##### 7.6.2 **Non-Government Contributions**

Where there is a requirement to make an application to an external agency to receive external funding, and when appropriate to commit Council resources as matched funding to any bid for external resources, a business

case should first be presented for consideration to the CIB. The business case must demonstrate how the project aligns to Council's priorities and how matched funding and any revenue consequences can be managed within the context of the capital and revenue budget.

## 7.7 Cash Balances/Internal Borrowing

The term Prudential Borrowing above does not automatically lead to external borrowing as the Council may be able to use cash it holds in reserves and as working capital which is usually termed internal borrowing.

## 7.8 Funding Summary of the Current Capital Programme 2020/21 - 2024/25

The current projected capital programme is financed as follows:

**Table 7.1: Financing of the Capital Programme**

	2020/21 Actual £m	2021/22 Projection £m	2022/23 Estimate £m	2023/24 Estimate £m	2024/25 Estimate £m
Capital Receipts	2.1	16.3	12.0	0.7	0.0
Capital Grants	49.7	56.9	68.9	8.8	3.0
Other Contributions	6.4	18.5	11.8	1.7	0.0
Major Repairs Allowance	2.6	4.1	3.8	4.8	4.8
Revenue Contributions	0.4	3.5	3.0	0.7	1.0
Prudential Borrowing	4.4	18.9	23.2	18.3	10.2
<b>Total Financing</b>	<b>65.7</b>	<b>118.2</b>	<b>122.7</b>	<b>35.0</b>	<b>19.0</b>

Over time all debt whether it be internal or external borrowing must be repaid, and this is therefore replaced over time by other financing, usually from revenue which is known as minimum revenue provision (MRP). The Council is required to make an annual MRP statement which is included within the annual Treasury Management Strategy report. The project appraisal process ensures that all projects that are not fully funded from secured grants or capital receipts are assumed to be funded from Prudential Borrowing and must demonstrate that any future borrowing requirement is affordable and sustainable within the requirements of the project.

The current MRP budget requirements based on the estimated capital programme above are as follows:

**Table 7.2: Capital Programme MRP Budget Requirement**

	2020/21 Actual £m	2021/22 Projection £m	2022/23 Estimate £m	2023/24 Estimate £m	2024/25 Estimate £m
MRP (Excluding PFI / Finances Leases)	4.7	4.9	5.4	5.8	6.0

## 8. Capital Project Prioritisation & Future Schemes

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- 8.1 The main objective for the introduction of the Capital Strategy requirement was in response to the major expansion of local authority investment activity into the purchase of non-financial investments, particularly property. The capital strategy therefore requires local authorities to assess investments over the long-term as opposed to the usual three years that planning has been conducted over.
- 8.2 Section 6 of this strategy summarises the current approved capital programme for the three years to 2024/25. The projects included within this programme have progressed through the governance process and are deemed to have been assessed fully to ascertain the outcomes of the project against criterion of risk and reward.
- 8.3 In order to comply with the requirement to consider capital expenditure over a medium to long-term period and to determine the financial sustainability of the authority, focusing on the affordability of the capital programme, Shropshire Council has compiled a planned programme of capital schemes that are proposed but have yet to complete the full due diligence process.
- 8.4 The prioritised list of projects included in the February 2021 Capital Strategy has been reviewed. In February, the prioritisation criteria were based around those projects that had already secured external funding, followed by those projects to which there is already a formal commitment.
- 8.5 Following a change in political leadership for the Council as a result of the May 2021 elections and further opportunities for external funding from Central Government as part of recovery from the national pandemic, a review of the prioritisation was required. The projects included in the February Capital Strategy have been the subject of extensive review and consideration by Cabinet, Executive Directors and Assistant Executive Directors in close consultation with project proposers within the relevant service areas. As a result of this review an updated schedule of prioritised capital schemes has been compiled.
- 8.6 In February 2021, the schedule of all proposed capital schemes totalled £399.578m, of which £291.054m was anticipated to be funded through borrowing. Since February 2021, this schedule has been updated and currently totals £405.691m (as summarised in Table 8.1 below), of which £296.748m is anticipated to be funded through borrowing.

**Table 8.1: Aspirational Schemes Estimated Costs**

<b>Portfolio Holder</b>	<b>Estimated Scheme Costs £m</b>
<b>Communities, Place, Tourism &amp; Transport</b>	81.052
<b>Children &amp; Education</b>	11.700
<b>Resources</b>	3.200
<b>Adult Social Care, Public Health &amp; Assets</b>	1.500
<b>Economic Growth, Regeneration &amp; Planning</b>	146.415
<b>Physical Infrastructure, Highways &amp; Built Housing</b>	161.824
<b>Total</b>	<b>405.691</b>

- 8.7 Progression of all these proposed schemes would result in a revenue impact of £16.106m by 2027/28 arising from the costs of borrowing. This is unaffordable and as a result a prioritisation review has determined a schedule for those aspirational capital schemes deemed to be highest priorities. These schemes are detailed in Appendix C and are summarised by portfolio holder in Table 8.2 below.

**Table 8.2: Priority Schemes Estimated Costs**

<b>Portfolio Holder</b>	<b>Estimated Scheme Costs £m</b>
<b>Communities, Place, Tourism &amp; Transport</b>	25.152
<b>Children &amp; Education</b>	11.700
<b>Resources</b>	3.200
<b>Adult Social Care, Public Health &amp; Assets</b>	1.500
<b>Economic Growth, Regeneration &amp; Planning</b>	96.500
<b>Physical Infrastructure, Highways &amp; Built Housing</b>	130.342
<b>Total</b>	<b>268.394</b>

- 8.8 Those schemes not detailed in Appendix C will form the basis of a set of pipeline aspirational projects for development over a longer term. The estimated capital cost of these schemes is £134.265m.

- 8.9 The total scheme costs detailed in Table 8.2 are initial estimates only and these are highly likely to change as more work is undertaken to develop robust business cases on an individual project basis including full options appraisal and detailed costings.
- 8.10 The schemes detailed in Appendix C have total estimated capital cost of £268.394m of which £100.513m is currently anticipated to require funding through borrowing. The revenue impact of this level of borrowing will be £5.455m by 2027/28 assuming an interest rate of 2.5% over 25 years. The viability of this revenue pressure is reasonable compared to the previously determined revenue impact of £16.106m.
- 8.11 Table 8.3 below summarises the projected borrowing requirements associated with the capital schemes detailed in Appendix C together with the revenue impact of these schemes as reflected by an additional MRP requirement.

**Table 8.3: Projected Borrowing Requirement & MRP Liability of Agreed Prioritised Capital Schemes**

	2021/22 £'000s	2022/23 £'000s	2023/24 £'000s	2024/25 £'000s	2025/26 £'000s	2026/27 £'000s	2027/28 £'000s	Total £'000s
Projected Borrowing Requirement	9,600	23,943	25,440	20,400	18,330	2,800	0	<b>100,513</b>
Projected Year On Year MRP Liability	0	521	1,300	1,381	1,107	995	152	<b>5,455</b>
Projected Cumulative MRP Liability	0	521	1,821	3,201	4,309	5,303	5,455	

- 8.12 The projected borrowing costs of £5.455m associated with borrowing of £100.513m is ostensibly a revenue pressure, although it is likely that projects may generate additional capital receipts, other income or reduce existing costs to reduce the estimated borrowing costs. The prioritised projects are not sufficiently developed at this stage to provide any clarity in relation to potential capital receipts, additional income or existing revenue budget savings or pressures. These factors will be identified during the development of the project business cases. Consequently, the currently calculated revenue impact of borrowing has not been adjusted for any of these factors and should represent the maximum revenue impact. The additional MRP requirements identified in Table 8.3 above will need to be incorporated in revenue budget setting from 2022/23 onwards in line with the profile identified in the Table 8.3. The affordability of this impact must be realistically appraised in light of other competing budget pressures.
- 8.13 Borrowing is only one element of the funding required to finance the Agreed Prioritised Projects. Other additional funding sources are targeted to finance these projects as detailed in Table 8.4.

**Table 8.4: Targeted Funding Sources**

	<b>Total £'000s</b>
<b>External Grants</b>	<b>1,250</b>
<b>S106 Developer Contributions</b>	<b>19,865</b>
<b>CIL Developer Contributions</b>	<b>1,100</b>
<b>Borrowing</b>	<b>100,513</b>
<b>Capital Receipts (Asset Disposals)</b>	<b>28,047</b>
<b>Alternative Funding Options</b>	<b>117,619</b>
<b>Total Funding</b>	<b>268,394</b>

- 8.14 The targeted funding sources includes a significant level of capital receipts (£28.047m) to be realised from asset disposals. These capital receipt requirements are additional to those highlighted at paragraph 3.6 of Section 3: Asset Management Planning with the exception of £19.846m required for the North West Relief Road (NWRR) scheme. In the interests of prudence this capital receipt requirement of £19.846m has already been built into the capital receipt projections discussed in Section 3 at paragraph 3.6 Capital receipts totalling £40.916m are required to fund the currently approved capital programme including the £19.846m requirement and at present £45.848m of asset disposals have been identified. Consequently, £4.932m of capital receipts are potentially available to contribute to the additional capital receipts requirement so the Council must identify further assets for disposal totalling a minimum of £3.269m.
- 8.15 Alternative funding sources totalling £117.619m are being targeted as funding sources for a small number of key prioritised projects (Pride Hill Repurposing, Shrewsbury Riverside Development and Civic Centre). These alternative funding sources will be investigated and assessed by the relevant project board and must be a key consideration during development of the relevant business cases.
- 8.16 The schemes identified in Appendix C must progress through the approved capital scheme governance process as normal, with robust business cases being developed for each project. These projects and business cases must be presented and approved by Cabinet and /or Council prior to their inclusion in the Council's capital programme.
- 8.17 Progression of schemes detailed in Appendix C will provide the Council with a set of prioritised capital projects to progress over the medium term (2022/23 to 2027/28) and those not included on Appendix C will provide a set of aspirational pipeline projects for consideration and development over the longer term (2027/28 onwards).

8.18 In addition to the prioritised schemes, there are a series of proposed investment schemes and climate change initiatives. These are discussed in Section 10 "Regeneration Investment Fund & Climate Change" and are at various stages of approval. The vast majority of investment schemes and programmes are currently progressing through the governance process. Consequently, there are schemes and programmes currently under consideration which may or may not progress to full approval and delivery.



## 9. Commercial Activity & Investment

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- 9.1 The Chartered Institute of Public Finance and Accountancy (CIPFA) defines investment property as property held solely to earn rentals or for capital appreciation or both. Returns from property ownership can be both income-driven (through the receipt of rent) and by way of appreciation of the underlying asset value (capital growth). The combination of these is a consideration in assessing the attractiveness of a property for acquisition.
- 9.2 The principal reasons for Shropshire Council to buy and own property investments are to secure a continuing service objective, to directly deliver service benefits and to promote economic development and regeneration activity in the Council's area: not primarily to take advantage of market and economic opportunities. Generation of financial returns from a property investment will normally be secondary to these principal reasons and the monies generated utilised to fund services to residents. This is in line with the new PWLB reform on borrowing in Local Authorities as mentioned earlier.
- 9.3 The Council may also undertake other types of investment, such as investment property portfolios, loans to wholly owned companies or associates, to joint ventures, to local charities, or to third parties, where this is relevant to the Council's functions or management of its finances and generate income.
- 9.4 Local authorities have a range of powers available to them permitting the acquisition of property, powers to undertake income generating and commercial activity and to invest for purposes relevant to their functions, or for the purposes of the prudent management of their financial affairs (Section 12 of the Local Government Act 2011).
- 9.5 Before undertaking any commercial or investment activity, the Council will need to make sure that its proposals are legally compliant: consider any increased risk to the Council; take account of the requirement of its published strategies relevant to the project; and are compliant with other relevant statutory requirements, such as "state aid" rules, i.e., to ensure public funding is not used to subsidise commercial entities operating in a market economy.
- 9.6 Legal advice will be an early aspect of any development of commercial activities or investment projects to ensure the Council will be acting within the legislative framework in undertaking the activity and to inform good decision making. Specialist external advice will be sought as appropriate.

- 9.7 Identification of the relevant statutory powers to be relied upon may impact upon the funding available for a project, including whether the Council is permitted to borrow to fund the investment. The Council will consider the requirements of the statutory codes that comprise the CIPFA prudential framework, including the Prudential Code for Capital Finance in Local Authorities, in addition to the CIPFA guidance on Prudential Property Investment.
- 9.8 In summary, the ability to borrow for an investment will depend on the powers utilised for the acquisition. Where the Council acquires an investment property utilising a power permitting the acquisition of land and building, borrowing will be considered to fund the acquisition, however, where a power permitting the acquisition of investments has been utilised, borrowing will not be considered as a funding option where this constitutes borrowing in advance of need.
- 9.9 Although local authorities can acquire land and property both inside and outside their own administrative areas, the Council will limit investments to within its own administrative area.
- 9.10 Historically, property has provided strong investment returns in terms of capital growth and generation of stable income. Property investment is not without risk as property values can fall as well as rise and changing economic conditions could cause tenants to leave with properties remaining vacant as has happened during the national pandemic. An example of this, within Shropshire Council's portfolio, is the Shrewsbury Shopping Centres. The pandemic has significantly impacted on the retail sector, thus impacting on Shropshire Council due to its interest in the assets.
- 9.11 The strategy makes it clear that the Council will continue to invest prudently to support service delivery and provide additional sources of income and to take advantage of opportunities as they present themselves, supported by our robust governance process.

## 10. Regeneration Investment Fund & Climate Change

10.1 The Council allocated an Investment Fund to facilitate regeneration of strategic assets and contribute towards the Council's revenue outturn position. An income target of £2m per year from 2019/20 to 2022/23 was initially included in the Council's 2019/20 Financial Strategy equating to investment of £80m and cost of investment of £4.4m. The fund and income targets were revised and reprofiled to £45m and £4.5m respectively over the period 2020/21 to 2022/23 to align with actual investments undertaken to date and anticipated income realisation profiles. The total of the Regeneration Investment Fund will continue to be reviewed in light of other Council priorities.

10.2 The following table summarises the investments made to date and the remaining balance on the Investment Fund.

	2019/20	2020/21	2021/22	2022/23	Total
Approved budget allocation	20,000,000	20,000,000	5,000,000		45,000,000
Unutilised Fund Carry Forward:	0	9,609,897	25,924,698	30,268,698	
Drawn down into capital programme:					
Tannery Block C & B	-7,133,862	-320,394			-7,454,256
Whitchurch Medical Practice				-3,778,000	-3,778,000
Site Acquisition at Ennerdale Road Shrewsbury				-1,200,000	-1,200,000
Strategic Property Acquisition Shrewsbury				-3,983,620	-3,983,620
Oswestry Morrisons Site		-3,364,805			-3,364,805
Oswestry Castleview	-3,256,241				-3,256,241
Maesbury Tip Solar PV				-1,100,000	-1,100,000
Tannery Development - Block A			-656,000	-6,357,858	-7,013,858
Shrewsbury Pitch and Putt				-5,400,000	-5,400,000
Balance of unutilised fund	9,609,897	25,924,698	30,268,698	8,449,220	
Schemes not yet in the capital programme:	-	-	-	-	0
Balance of unutilised fund - futures	9,609,897	25,924,698	30,268,698	8,449,220	

10.3 The table shows that around 19% of the revised £45m regeneration investment fund is currently unallocated.

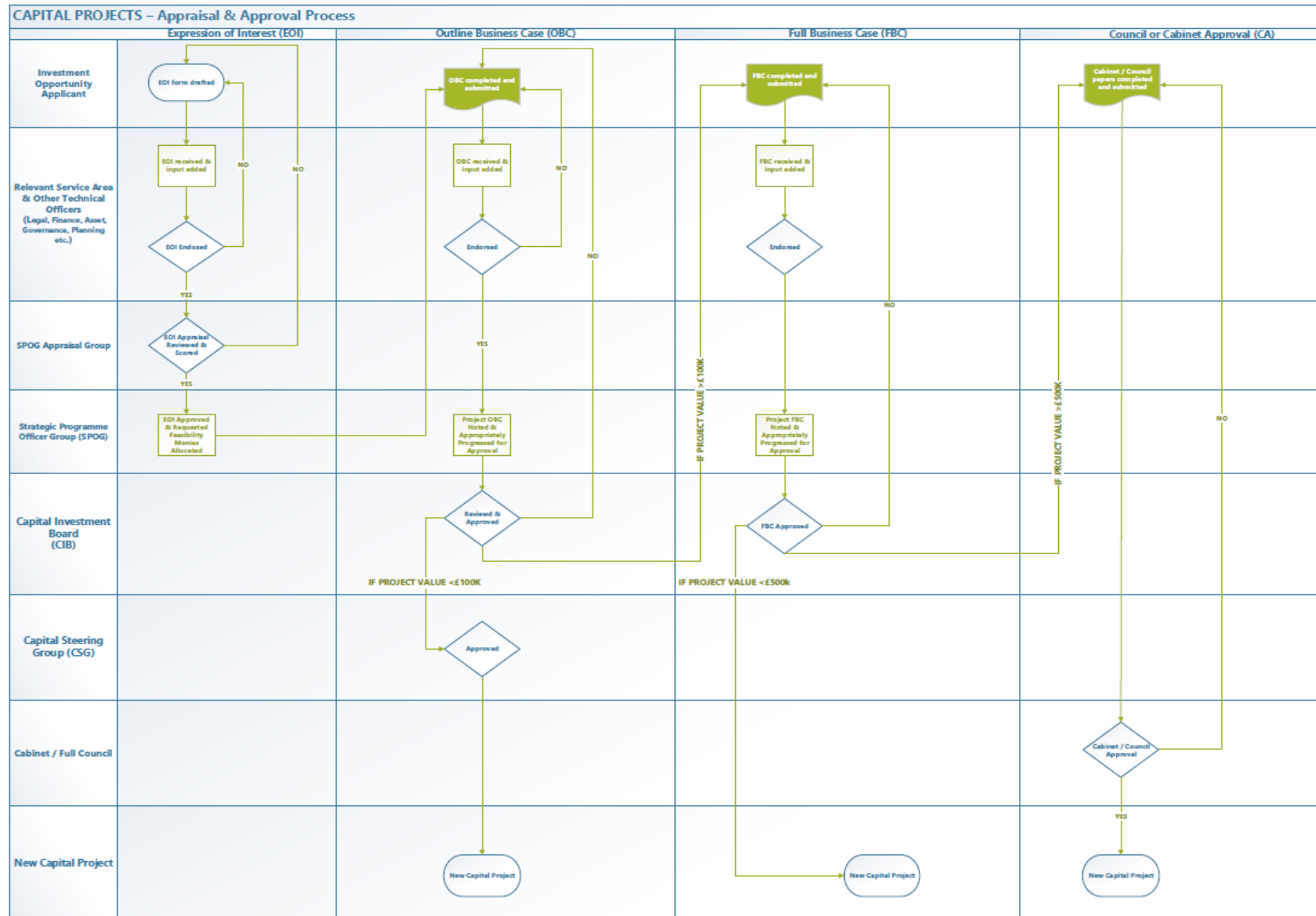
10.4 All of the projects listed in the table have been approved and are included in the Capital Programme. There are 4 projects that have been completed in the past 2 financial years with the remaining projects coming forwards over the next 15 months. It is expected that the projects agreed in the capital programme will generate in excess of £1.3m each year.

- 10.5 Details on progress to date for each of these approved capital projects is summarised below.
- 10.6 **Tannery Block C and Tannery Block B** were completed in full within the 2020/21 Financial Year with some units currently unoccupied. Student figures are strong given the current climate, and there is active interest in the vacant units. The yield is expected to improve in the following financial year with full year income generation and occupation of vacant units.
- 10.7 **Whitchurch Medical Practice** project was approved in July 2018 to provide NHS facilities in the area, and following a lengthy pause due to judicial review, has recommenced and will be progressed in the 2022/23 financial year.
- 10.8 **Strategic Acquisition at Ennerdale Road, Shrewsbury & Strategic Property Acquisition Shrewsbury projects**, whilst approved, have not yet been delivered and negotiations are still taking place.
- 10.9 **Oswestry Morrison's Site** acquisition was completed halfway through the 2020/21 financial year. There is an expectation for future development at this site due to the early surrender of lease by Morrison's this year.
- 10.10 **Castle View, Oswestry** was acquired at the end of the 2019/20 financial year and has provided a yield in excess of 5%.
- 10.11 **Maesbury Tip Solar PV scheme** for installation of Solar PV was approved earlier this year for £1.1m. This could potentially be expanded to increase energy capacity and financial returns at the site.
- 10.12 **Tannery Block A project** received Council approval for a land acquisition alongside future development and is expected to progress in early 2022/23.
- 10.13 **Shrewsbury Pitch & Putt scheme** for the development of a small retail park was approved earlier this year. This scheme will develop over the next few months (subject to planning permission) with the majority of spend falling in 2022/23.

#### 10.14 **Climate Change Emergency**

December 2020 saw the approval of Shropshire Council's Corporate Climate Emergency Strategy, which included an Action Plan and Project Pipeline. The Climate Change Task Force are working to progress projects and will seek funding for each project as they are developed. Formal approval under the Council's Capital Programme will be pursued where projects will be appraised on an individual basis. Each potential action would need to be evaluated on its own merits prior to inclusion in the Capital Programme. Maesbury Tip Solar PV mentioned in the capital programme above is the first project to come forward within the Climate Change Agenda and is expected to start in the 2022/23 financial year.

Other climate change projects are being undertaken and embedded within the whole Capital Programme such as renewable energy schemes, decarbonisation of buildings, zero carbon fuel production, Electric Vehicle Charging Points and improving energy efficiency across the Council's asset portfolio including proactive land management. The Council are seeking and have been successful with other funding streams to assist in the delivery of these Climate Change schemes for example Salix funding for the decarbonisation of buildings programme.



Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Place &amp; Enterprise</b>				
<b>Infrastructure &amp; Communities</b>				
<b>Leisure</b>				
Shropshire Playing Pitch Action Plan - sport pitch improvements as per Haughmo	34,000			
Shrewsbury Sports Village 3G Pitch Replacement	3,803			
Shrewsbury Sports Village British Cycling Modular Clubhouse	47,610			
<b>Total</b>	<b>85,413</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Waste Management</b>				
In Vessel Composting Facility	325,000			
<b>Total</b>	<b>325,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Highways &amp; Transport - LTP</b>				
<b>Structural Maintenance of Bridges &amp; Structures</b>				
Bridgeguard - Unallocated	-177,130			
Bridgeguard - Consultancy Fees	350,000			
Bridgeguard - Winterburn Bridge	39,154			
Bridgeguard - Cound Arbour Bridge	15,000			
Bridgeguard - Bridgnorth Bridge (Low Town)	5,000			
Bridgeguard - Bage Way Railway Bridge	92,009			
Bridgeguard - Dean Bridge B4329	6,579			
Bridgeguard - Back Lane Bridge B3724	277,095			
Bridgeguard - Malehurst No 1 Bridge	8,642			
Bridgeguard - Betton Street Footbridge	5,000			
Bridgeguard - Hints Cattle Grid	17,477			
Bridgeguard - Hollybush Road Retaining Wall	50,000			
Bridgeguard - Montague Railway Bridge Footbridge	5,000			
Bridgeguard - Porthill Footbridge	35,000			
Bridgeguard - Grindley Brook Canal Bridge	27,219			
Bridgeguard - Becks Field Embankment, Pengwern Boat House, Shrewsbury	22,661			
Bridgeguard - Leaton Lodge Culvert	30,000			
Bridgeguard - Frodesley Lane Culvert	80,000			
Bridgeguard - Mustard Pot Culvert B1416	40,000			
Bridgeguard - Wagbeach Culvert A488	50,000			
Bridgeguard - Hill House Cattle Grid Replacement	32,651			
Bridgeguard - Lawn No 2 Bridge B6733	28,629			
Bridgeguard - Coleham Head	62,462			
Bridgeguard - Coed yr Hendre B6715	76,366			
Bridgeguard - Rectory Road B4387	9,962			
Bridgeguard - Whitcott Evan B6412	29,174			
Bridgeguard - Lydham Heath Bridge	25,000			
RoW - Rindleford Footbridge	15,000			
RoW - Adcote Mill Bridge	139,825			
<b>Total</b>	<b>1,397,775</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Structural Maintenance of Roads</b>				
<b>Countywide</b>				
Depot Fixed Costs - Principal	825,000			
<b>A529 Road Safety Works - Safer Roads Fund</b>				
A529 Road Safety Works - WSP	2,381,725	0	0	0
<b>Structural Maintenance of Principal Roads</b>	<b>3,206,725</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Countywide</b>				
Depot Fixed Costs - Secondary	825,000			
WSP Managed Surface Dressing Programme	6,700,000			
Countywide Thermal Patching Schemes	400,000			
<b>Countywide Drainage Schemes</b>				
Countywide Drainage Unallocated	-62,005			
Countywide Drainage Fees	175,000			
Old Bedstone Road, Bucknell	117,995			
The Wern	39,199			
Little Soudley Road, Soudley	65,000			
Pear Tree Lane, Whitchurch	35,000			
Lizard Lane	75,000			
Oakhurst Road, Oswestry	5,027			
A489 The Grove, Craven Arms	10,497			
Ludlow Road East Roundabout, Bridgnorth	85,000			
Ilton Meadows, St Martins, Oswestry	54,287			
<b>North East Shropshire</b>				
NES - Unallocated	100,000			
<b>South East Shropshire</b>				
SES - Unallocated	100,000			
<b>Central Shropshire</b>				
CS - Unallocated	100,000			
<b>Structural Maintenance of Secondary Roads</b>	<b>8,825,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Countywide</b>				
Countywide Roadmaster Programme	500,000			
Countywide Footway Slurry Sealing Programme	460,000			
Countywide Permanent Repair Programme (Pothole Fund)	2,000,000			
Countywide - WSP Managed Programme Resurfacing	4,500,000			
Shropshire Countywide- Unallocated Responsive Budget	0	13,075,000		
Structural Maintenance of all Roads	7,460,000	13,075,000	0	0
<b>Total</b>	<b>20,889,500</b>	<b>13,075,000</b>	<b>0</b>	<b>0</b>
<b>Street Lighting</b>				
Programme of structural replacement of lighting columns	600,000			
Street Lighting LED Conversions - Salix Funding	2,473,000	1,802,539	1,602,539	
<b>Total</b>	<b>3,073,000</b>	<b>1,802,539</b>	<b>1,602,539</b>	<b>0</b>
<b>Local Transport Plan - Integrated Transport Plan</b>				
<b>Pedestrian &amp; Cycle Facilities</b>				
<b>Central</b>				
ITP Central - The Dana Footpath	3,744			
ITP Central - Belvidere Road, Shrewsbury	45,000			
<b>North</b>				
ITP North - Station Road, Whitchurch School Crossing	42,130			
<b>South</b>				
ITP South - ITP 2 - U8521 Sandpits Road Ludlow Pedestrian Improvement	23,429			
<b>Total</b>	<b>114,303</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Signal Enhancements</b>				
<b>Countywide</b>				
ITP Countywide - School Wig Wag Replacements	16,682			
<b>Central</b>				
ITP Central - Morrisons Shrewsbury Right Turn Signal Enhancement	13,590			
ITP Central - Signals Renewal - A458 Castle Street, Shrewsbury One-Way	34,273			
ITP Central - Signals Renewal - A458 St Mary's Street, Shrewsbury One-Way	31,818			
ITP Central - Signals Renewal - B5062 Haughton Crossroads	5,125			
ITP Central - Signals Renewal - C7108 Featherbed Lane, Shrewsbury	8,000			
ITP Central - Signals Renewal - Lower Claremont Bank/Bridge Street, Shrewsbury	75,000			
ITP Central - Signals Renewal - B4380 Shelton Road, Shrewsbury	8,000			
<b>North</b>				
ITP North - Signals Renewal - B4580 Castle Street, Oswestry	32,942			
ITP North - Signals Renewal - A525 Press Road Roundabout to Business Park Roundabout	6,352			
ITP North - Signals Renewal - Church Street, Ellesmere	31,500			
ITP North - Signals Renewal - Beatrice Street, Oswestry	5,000			
<b>South</b>				
ITP South - Signals Renewal - A488 Nr Hanwood	10,792			
ITP South - Signals Renewal - B4361 Policemans Corner	22,872			
ITP South - Signals Renewal - B4371 Sandford Avenue, Church Stretton	4,000			
ITP South - Signals Renewal - Corvedale Road, Craven Arms	8,000			
ITP South - Signals Renewal - Station Drive, Ludlow	5,000			
ITP South - Signals Renewal - B4373 Ironbridge Road/Calcutts Road, Broseley	15,000			
<b>Total</b>	<b>333,946</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Safety/Speed Reductions</b>				
<b>Countywide</b>				
<b>Central</b>				
ITP Central - Shrewsbury TRO Package	6,079			
ITP Central - Preston Street Shrewsbury	102,000			
ITP Central - B5062 Sundorne Road Medical Centre Junction Improvements	7,778			
<b>North</b>				
ITP North - ITP 1 Site 16 - A525 Broughall TRO 50mph	28,185			
ITP North - T-LIS 3 - Ash Parva 30mph Speed Reduction	14,500			
ITP North - A41 Sandford Speed Reduction	43,646			
<b>South</b>				
ITP South - ITP 1 Site 11 - A456 Burford Village	10,755			
ITP South - The Hall Bank, Pontesbury - One Way	397			
ITP South - B4176 Royal Oak Speed Management	105,715			
ITP South - ITP 2 - A41 Albrighton Bypass	123,836			
ITP South - ITP 2 - A41/C2090 Sweet Apple Tree Crossroads Wistanswick	29,466			
ITP South - ITP 2 - A4169 Shifnal to Boundary Kemberton	4,714			
<b>Total</b>	<b>477,071</b>	<b>0</b>	<b>0</b>	<b>0</b>



Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Accident Clusters</b>				
<b>Central</b>				
ITP Central - ITP 1 Site 6 - Huffley Lane Nr Bomere Heath	3,000			
ITP Central - Mytton Oak Road, Shrewsbury	80,000			
ITP Central - ITP 3 - B4380 Roman Road/Longden Road Shrewsbury	120,000			
ITP Central - Bridge Street/Mardol Head Shrewsbury	4,930			
ITP Central - ITP 2 - St Michaels Street, Shrewsbury	4,359			
ITP Central - A5191/A5112 Heathgates Roundabout, Shrewsbury	57,000			
ITP Central - Monkmoor Road/Underdale Road, Shrewsbury	10,000			
ITP Central - A53 Brightlee, Shrewsbury	15,000			
ITP Central - Longden Road/ Mousecroft Lane, Shrewsbury	7,000			
ITP Central - A458 Castle Gates/ Railway Station, Shrewsbury	4,000			
<b>North</b>				
ITP North - B5065/C1284 Trefnant	28,000			
ITP North - ITP 2 - Maesbury Road Junction, Oswestry	8,323			
ITP North - A41/A53 Tern Hill	3,000			
<b>South</b>				
ITP South - A5 Crackley Bank - Marsh Lane Jctn	3,000			
ITP South - ITP 1 Site 12 - A458 Wootton Crossroads	5,625			
ITP South - ITP 2 - A454 Bridgnorth to Rudge Heath Accident Reduction	70,469			
ITP South - A41 Stanton Road, Tong	113,004			
ITP South - ITP 1 Site 14 - A41/B4379 Shifnal Road Junction Tong	10,000			
ITP South - A442 Brockton Sutton Maddock	5,000			
ITP South - ITP 2 - A4117/B4363 Cleobury Mortimer	3,000			
ITP South - B4379 Sheriffhales Xrd - Kettlemore Lane	21			
ITP South - A489/B4385 Bluebell Crossroads	3,000			
ITP South - ITP 3 - A442 Stockton Crossroads	9,500			
ITP South - A458-A442 Bridgnorth	15,000			
<b>Total</b>	<b>582,231</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Network Improvements</b>				
<b>Countywide</b>				
ITP Countywide - Minor Works	131,488			
ITP Countywide - Traffic Management Local Improvement Schemes	60,000			
<b>South</b>				
ITP South - Curriers Lane, Shifnal School Safety Zone (20mph) S106	15,000			
ITP South - Shifnal Pedestrian Improvements (S106)	15,000			
ITP South - Shifnal Highways and Public Realm Enhancement	752,282	1,500,000		
<b>Total</b>	<b>973,770</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>
<b>Integrated Transport Unallocated</b>				
<b>Countywide</b>				
ITP Countywide - Unallocated	512,848	1,626,000		
<b>Total</b>	<b>512,848</b>	<b>1,626,000</b>	<b>0</b>	<b>0</b>
<b>Total Integrated Transport Plan</b>	<b>2,994,170</b>	<b>3,126,000</b>	<b>0</b>	<b>0</b>
<b>S106 funded Local Road Safety Schemes</b>				
S106 13/05124/FUL				
S106 16/04228/OUT - Pedestrian Crossing - Copthorne Road, Shrewsbury	5,000	80,000		
<b>Total</b>	<b>5,000</b>	<b>80,000</b>	<b>0</b>	<b>0</b>
<b>CIL funded Local Road Safety Schemes</b>				
<b>EOI Approvals</b>				
Church Stretton - Acton Burnell Pavement Extension	8,525			
Cleobury Mortimer - Neen Savage/Ford Drainage Redesign	9,276			
Craven Arms - Diddlesbury School Parking Access	11,713			
Ellesmere - Welshampton Pedestrian Crossing	39,500			
Market Drayton - Sutton Upon Tern/Woodeaves A529 Safe Pedestrian Route	14,000			
Market Drayton - Hinstock Puffin Crossing	30,000			
Minsterley & Pontesbury - A488 Junction Improvements	40,000			
Minsterley & Pontesbury - Mary Webb School Traffic Safety	4,426			
Oswestry - Knockin Pedestrian Crossing	32,000			
Oswestry - St Martins Roundabout Improvements	51,500			
Shrewsbury - Baschurch, Eytton Lane Safety Improvements	29,380			
<b>Project Approvals 22/10/20</b>				
Bomere Heath - Forton Heath Speed Reduction	23,500			
Bridgnorth - Underhill Street Signal Enhancement	38,693			
Bridgnorth - A458 Signals/Crossing	40,000			
Broseley - LTP Bridge Road Weight Limit and Footpath	40,000			
Broseley - Housing Development Roundabout Re-modelling	100,000			
Church Stretton - A49 and B5477 Highway Improvements	85,000			
Cleobury Mortimer - A4117 Vaughan Road New Footpath	60,500			
Cleobury Mortimer - B4363/B4194 Speed Restrictions	60,000			
Cleobury Mortimer - Six Ashes Highway Improvements	60,000			
Ellesmere - Willowbrook Highway Improvements	15,000			
Highley - B4555 Highway Improvements	20,000			
Ludlow - Gravel Hill Junction Improvements	58,117			

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
Ludlow - B4361 Corve Street - Puffin Crossing	72,000			
Market Drayton - A51 London Road Pelican Crossing	32,000			
Market Drayton - Frogmore Road Pelican Crossing	40,000			
Oswestry - Ruyton X1 Towns HGV Management	225,000			
Shrewsbury - Abbey Foregate contraflow Cycle System	65,000			
Shrewsbury - Bell Lane/Dark Lane Bridge ramp & cycle lanes	10,000			
Shrewsbury - Castle Bridge to Newpark Road upgrade for Cycle Route	19,276			
Shrewsbury - Castle Bridge Link Cycle Route and Usage	39,000			
Shrewsbury - Pritchard Way upgrade for pedestrian route	30,000			
Shrewsbury - Weeping Cross Pedestrian and Cycle Upgrade	9,000			
Shrewsbury - Longden Road widening towards Meole School	20,000			
Shrewsbury - Belle Vue Road Pelican Crossing	40,000			
Shrewsbury - Radbrook Road Cycle Lane & Traffic Calming	35,000			
Shrewsbury - Cross Houses to Atcham Quite Lane	150,000			
Wem - A49 Highway Safety Improvements	50,000			
Wem - B5476 Highway Safety Improvements	29,700			
Wem - A53 Highway Safety Improvements	25,000			
<b>Total</b>	<b>1,762,107</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Highways &amp; Transport - LTP</b>	<b>28,723,777</b>	<b>18,083,539</b>	<b>1,602,539</b>	<b>0</b>
<b>LEP Schemes</b>				
LEP Oxon Relief Road Project	379,684	6,612,222	1,653,055	0
LEP SITP - Project Management/Design	2,177,597	0	0	0
<b>Total</b>	<b>2,557,280</b>	<b>6,612,222</b>	<b>1,653,055</b>	<b>0</b>
<b>North West Relief Road</b>				
NWRR	5,021,289	38,961,625	5,000,000	0
<b>Total</b>	<b>5,021,289</b>	<b>38,961,625</b>	<b>5,000,000</b>	<b>0</b>
<b>Flood Defences &amp; Water Management</b>				
Flood Defence & Water Management Unallocated	63,908			
Church Stretton - Flood & Water Management	69,176	0	0	0
Shifnal - Flood & Water Management	87,887			
Oswestry - Flood & Water Management	20,000			
Shropshire Slow the Flow Project	-15,362	0	0	0
Shropshire Property Flood Resilience (PFR) 2021	156,235			
Westbury - Surface Water Flood Alleviation Scheme	-4,765			
Hunters Gate Surface Water Flood Alleviation	20,000			
Defra - Property Level Flood Recovery Scheme	938,915			
<b>Total</b>	<b>1,335,994</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Electric Vehicle Charging Points</b>				
Rapid Electric Vehicle Charge Points	14,711			
Onstreet Residential Charging Point Scheme	119,187			
<b>Environmental Maintenance - Car Parks Major Works</b>				
<b>Total</b>	<b>133,898</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Visitor Economy</b>				
<b>Museums</b>				
Heritage Assets Acquisition (Do not use)	375			
<b>Total</b>	<b>375</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Infrastructure &amp; Communities</b>	<b>38,183,026</b>	<b>63,657,386</b>	<b>8,255,594</b>	<b>0</b>
<b>Economic Development</b>				
<b>Business Park Investment Programme - Phase 1</b>				
Bishops Castle Business Park	1,682,204	1,570,104	1,069,543	
<b>Growth Point</b>				
Oswestry HIF Fund	7,846,740	1,370,649		
<b>Total</b>	<b>9,528,944</b>	<b>2,940,753</b>	<b>1,069,543</b>	<b>0</b>
<b>Natural &amp; Historical Environment</b>				
S106 Ighfield PC Calverhall Play Area	24,000			
<b>Oswestry HAZ Programme</b>				
Oswestry HAZ Flagship Scheme	46,950			
Oswestry HAZ Repurposing Programme	2,475			
Old Rectory, Whitchurch Section 106	4,352			
<b>Total</b>	<b>77,777</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Planning Policy - Affordable Housing</b>				
Affordable Housing - Rolling Fund	100,346	100,000		
Shrewsbury Self Build Scheme	3,423,025	0		
Community Housing Grant - Community Led Scheme	92,613	0		
Community Led Affordable Housing Grant Scheme	533,000	133,000		
Affordable Housing Contributions Grant Scheme (S106)	80,000			
<b>Total</b>	<b>4,228,984</b>	<b>233,000</b>	<b>0</b>	<b>0</b>
<b>Broadband</b>				
Broadband Project - Phase 3 - Airband	2,614,256	0	0	0
Broadband Project - Phase 4 - ERDF Match	131,991			
Broadband Project - Phase 5 - BDUK Gigabit Voucher Scheme Top Up Funding	998,000			
Broadband Project - Phase 6 - TBC	5,456,214			
<b>Total</b>	<b>9,200,461</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Economic Development</b>	<b>23,036,165</b>	<b>3,173,753</b>	<b>1,069,543</b>	<b>0</b>
<b>Business Enterprise &amp; Commercial Services</b>				
<b>Strategic Asset Services</b>				
<b>Corporate Landlord</b>				
Corporate Landlord Unallocated	232,772			
Ellesmere Remediation - Land Release Funds	260,128			
Darwin Shopping Centre Refurbishment	85,424			
Shrewsbury Market Hall Fire Doors	30,435			
Shrewsbury Market Hall Electrics Upgrade	39,483			
<b>20/21 Corporate Landlord Programme</b>				
1A Caste Gates, Shrewsbury - FRA Action Plan Works	17,352			
Abdon Burf - Replacement Timber Doors	2,827			
Acton Scott - Granary Stairs	222			
Bishops Castle SPARC Leisure - Changing Room/Toilet Refurb	21,403			
Bradbury Lodge - Replacement radiators and covers	8,698			
Coleham Pumping Station - External refurbishment	40,325			
Ludlow Leisure Centre - re-surface overflow car park	79,608			
Shirehall - BMS System Upgrade	11,717			
Shrewsbury Museum and Art Gallery - Replace roof heating exchanger	22,875			
Shrewsbury Sports Village - Cycle Track	89,381			
Shrewsbury Swimming Pool - New Lighting to Pool side	1,385			
Stanley Land Industrial Estate Block 1-9 - Concrete Gutter	18,458			
Stanley Land Industrial Estate - Replace Ceilings to rear corridor and male toilets	4,831			
Theatre Severn - Fire compartmentation to Stage/Entrance Foyer	4,152			
Theatre Severn - FRA Remedial works	43,134			
Theatre Severn - FRA Compartmentation & Damper Works	247,283			
Theatre Severn - Brise Soleil	11,714			
Whitchurch Library - replace underfloor heating with ASHP	76,977			
<b>21/22 Corporate Landlord Programme</b>				
Acton Scott - Replace Bell Tower at School House	13,080			
Alveley Industrial Estate - Replace Metal Roof to Digwoods	21,800			
Aquamira - New Heat Exchanger	22,530			
Bear Steps - Repair Vehicle Damage	136,758			
Church Stretton Swimming Pool - Replacement dosing equipment and filters	29,040			
Church Stretton Sports Centre - Underfloor Heating	7,194			
Gateway - Fire Compartmentation Works	21,800			
Market Drayton Library - Boiler Replacement	163,500			
Mount McKinley - FRA Improvement Works	10,900			
Much Wenlock Sports Centre - Replace Air Conditioning in Fitness Suite	7,085			
Old St Chads - Remedial Works to listed building Phase 1	13,080			
Old St Chads - Remedial Works to listed building Phase 2	43,600			
Roman Road Sports Centre - replace asbestos facias and gutters to Sports Hall	16,350			
Rowley's House - Improvements to 3 No Infill Panels	13,080			
Shrewsbury Castle Gates Library - Emergency Lighting Provision	16,350			
Shrewsbury Market Hall - Fire Compartmentation Works	54,500			
Shrewsbury Market Hall - Upgrade Lift 6	38,150			
Shrewsbury Museum and Art Gallery - Installation of sump pump to foul waste pipe	13,716			
Theatre Severn - Roof ladder replacement	16,350			
Theatre Severn - replace SALTO security lock system	8,720			
Theatre Severn - Tanking in Basement Plant Room	41,420			
Theatre Severn - Strengthen Base to all Seats Phase 1a	54,500			
Theatre Severn - Upgrade CCTV to digital	19,620			
<b>Total</b>	<b>2,133,706</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Re-Focus Office Reconfiguration Programme</b>				
Canter Brook, Bridgnorth - Access Control System	10,000			
Raven Centre, Market Drayton - Access Control System	10,000			
Drovers House, Craven Arms - Access Control System	10,000			
Mount McKinley, Shrewsbury - Access Control System	10,000			
Old Street, Ludlow - Access Control System	10,000			
Castle View, Oswestry - Access Control System	10,000			
Edinburgh House, Wem - Access Control System	10,000			
Food Enterprise Centre, Shrewsbury - Access Control System	10,000			
Enterprise House, Bishops Castle - Access Control System	10,000			
IT Kit Requirements	12,250			
<b>Total</b>	<b>102,250</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Shirehall Refurbishment Works</b>				
Shirehall - Access Control Replacement	52,822			
Shirehall - FRA works	411,737			
Shirehall - Office Reconfiguration & Security	9,414			
<b>Total</b>	<b>473,973</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Commercial Investment Programme</b>				
Commercial Investments Unallocated	6,946,807	10,000,000	5,000,000	
The Tannery Development	0			
Whitchurch Medical Practice	52,514	5,200,000		
DVSA Site Acquisition	1,200,000			
NCP Car Park, Wyle Cop, Shrewsbury Acquisition	3,983,620			
<b>Total</b>	<b>12,182,941</b>	<b>15,200,000</b>	<b>5,000,000</b>	<b>0</b>
<b>Corporate Landlord - Salix PS Decarbonisation Scheme (PSDS)</b>				
Oswestry Library - LED replacement	30,951			
Ludlow Library & Resource Centre - ASHP	231,600			
Canter Brook, Bridgnorth - Solar PV	16,250			
Canter Brook, Bridgnorth - LED replacement	22,190			
Canter Brook, Bridgnorth - ASHP	139,850			
Chelmaren - Solar PV	5,400			
Chelmaren - LED Replacement	12,022			
Chelmaren - ASHP	165,800			
Mount McKinley, Shrewsbury - Solar PV	34,669			
Mount McKinley, Shrewsbury - LED replacement	52,964			
<b>Total</b>	<b>711,696</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Corporate Landlord - SEPUBu Programme</b>				
SePUBu Phase 2 Unallocated Code	314,710			
	<b>314,710</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Strategic Asset Services</b>	<b>15,919,276</b>	<b>15,200,000</b>	<b>5,000,000</b>	<b>0</b>
<b>Total Business Enterprise &amp; Commercial Services</b>	<b>15,919,276</b>	<b>15,200,000</b>	<b>5,000,000</b>	<b>0</b>
<b>Total Place &amp; Enterprise</b>	<b>77,138,468</b>	<b>82,031,139</b>	<b>14,325,137</b>	<b>0</b>
<b>Adult Services</b>				
<b>Social Care</b>				
ASC - Unallocated Grant	187,770	200,000		
Aquamira - New Pool Cover	27,465			
Greenacres Farm - Farm Buildings Upgrade	728			
Greenacres Farm - Shop and Office Upgrade	8,786			
Greenacres Farm - Cycle Path	5,422			
Greenacres Farm - Canopy	13,000			
Assistive Technology Equipment - Private Sector Housing Projects	100,000			
OT Equipment - South	200,000			
OT Equipment - North	200,000			
OT Equipment - Central	200,000			
OT Equipment - Children's	100,000			
Supported Living - Technology Equipment	120,000			
Supported Living - Adaptations	174,106			
Sensory Impairment Equipment - Visual	10,000			
Sensory Impairment Equipment - Hearing	10,000			
<b>Total</b>	<b>1,357,277</b>	<b>200,000</b>	<b>0</b>	<b>0</b>
<b>Operational - Supported Living Capital</b>				
Oak Farm - Covid 19 response - Lean to Shelter for handwashing	5,964			
Greenacres Farmhouse renovation	299,065			
Greenacres Supported Living Development	1,812,500	1,312,500		
<b>Total</b>	<b>2,117,529</b>	<b>1,312,500</b>	<b>0</b>	<b>0</b>

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Warm Homes Capital Projects</b>				
Warm Homes Category 1 Bid Boiler Installations	1,347,327			
<b>Total</b>	<b>1,347,327</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Housing Health &amp; Wellbeing</b>				
Disabled Facilities Grants - Fast track system	500,000			
Disabled Facilities Grants	4,094,028	4,200,000		
House 2 Home Adaptation Scheme	350,000			
HOLD Project	464,139	1,500,000		
<b>Total</b>	<b>5,408,167</b>	<b>5,700,000</b>	<b>0</b>	<b>0</b>
<b>Total Adult Services</b>	<b>10,230,299</b>	<b>7,212,500</b>	<b>0</b>	<b>0</b>
<b>Resources &amp; Support</b>				
<b>Customer Involvement</b>				
<b>ICT Digital Transformation</b>				
ICT Digital Transformation - Unallocated	0	1,350,766		
ICT Digital Transformation - WI-FI Installation	27,792			
ICT Digital Transformation - Video Conferencing Units	35,733			
ICT Digital Transformation - Social Care Project	95,398			
ICT Digital Transformation - Contact Centre Unified Comms	24,640			
ICT Digital Transformation - ERP	50,871			
ICT Digital Transformation - CRM	358,705			
<b>Total</b>	<b>593,140</b>	<b>1,350,766</b>	<b>0</b>	<b>0</b>
<b>Total Resources &amp; Support</b>	<b>593,140</b>	<b>1,350,766</b>	<b>0</b>	<b>0</b>
<b>Children's Services</b>				
<b>Children's Safeguarding</b>				
<b>Children's Residential Care</b>				
Children's Residential Care - Nesscliffe Children's Home - Acquisition & Conversion	35,953			
Children's Residential Care - Montford Bridge Children's Home - Acquisition & Conversion	32,948			
Children's Residential Care - Havenbrook - Garage Conversion and Driveway	60,195			
Children's Residential Care - 3 Bed Unit TBC	802,051			
Children's Residential Care - Contribution to specialist fit out	21,000			
<b>Total</b>	<b>952,147</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Stepping Stones</b>				
Stepping Stones - Havenbrook Therapy Pods	150,000			
<b>Total</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Youth Work</b>				
<b>Total Children's Safeguarding</b>	<b>1,102,147</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Learning &amp; Skills</b>				
<b>Early Years</b>				
Early Years Unallocated	11,969	150,000		
<b>Total</b>	<b>11,969</b>	<b>150,000</b>	<b>0</b>	<b>0</b>
<b>Basic Need</b>				
Basic Need Unallocated	18,161	2,137,515	0	0
Market Drayton Infant - Place Planning	8,231			
Shifnal St Andrews 2 Class Extension	14,954			
Market Drayton Junior - Place Planning	1,160			
Whitchurch Infants - 2 x Classroom Reconfiguration	0	207,048		
Meole Brace Primary 2 Class Extension	12,378			
Mereside Primary - 1 x Classbase and Reconfiguration	8,241			
Baschurch Primary	21,180			
Hadnall Primary 1 Class Extension	61,827			
Whitchurch Junior - 2 Class Extension & Refurbishment	0	590,000		
<b>Total</b>	<b>146,133</b>	<b>2,934,563</b>	<b>0</b>	<b>0</b>
<b>School Future Place Planning</b>				
Schools Future Place Planning- Unallocated	39,830	4,300,000		
New Primary Provision - Bowbrook	5,296,924	1,000,000	0	0
Meole Brace Secondary - School Expansion	2,153,151	250,000	0	0
Sunderne Infants 2 Classroom Provision	17,114	0	0	0
Haughmond School - Amalgamation Programme	4,491,014	5,000,000	0	0
Capital Contribution Marches Academy	2,000,000	0	0	0
<b>Total</b>	<b>13,998,033</b>	<b>10,550,000</b>	<b>0</b>	<b>0</b>
<b>School Amalgamations</b>				
Hope, Worthen & Westbury Amalgamation (Long Mountain)	17,339			
<b>Total</b>	<b>17,339</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Suitability</b>				
Norbury Primary- PPA Space	5,389			
Hodnet - Secure Access	15,947			
Criftons Primary - PPA Space	100,000			
Brown Clee Primary - Extension	250,000			
Farlow Primary - GP Room Provision	120,000			
St Laurence CE - Phase 1 Suitability Improvements	200,000			
<b>Total</b>	<b>691,337</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Full Fibre Grant - LFFN Connectivity Implementation</b>				
Adderley Full Fibre Broadband	22,642			
Criftons Primary Full Fibre Grant	20,689			
Hinstock Primary School Full Fibre Grant	22,535			
Long Mountain C of E Primary Full Fibre Grant	20,062			
Newtown Primary Full Fibre Grant	15,853			
Norbury Primary Full Fibre Grant	17,418			
Oxon Primary Full Fibre Grant	14,233			
Pant - Bryn Offa Full Fibre Broadband	7,575			
Pontesbury Primary Full Fibre Grant	10,496			
Rushbury Primary Full Fibre Grant	35,140			
St Andrews, Nescliffe CE Primary School Full Fibre Grant	17,418			
St Giles Shrewsbury Full Fibre Grant	16,050			
Selattyn Primary Full Fibre Grant	26,683			
Stoke-on-Tern Primary School Full Fibre Grant	11,214			
Weston Lullingfields Primary Full Fibre Grant	1,800			
Wistanstow Primary Full Fibre Grant	15,658			
Woodlands Full Fibre Grant	15,406			
<b>Total</b>	<b>290,872</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Condition</b>				
Condition Unallocated	462,918	1,000,000	500,000	
<b>Condition 20/21</b>				
Church Preen Refurbishment of Boys/Girls Toilets	11,373			
Harlescott TMBSS Replacement of Roof Covering to Pitched Felt Roof	134			
Hookagate TMBSS Replacement of Timber Framed, Single Glazed Windows and Screens	32,700			
John Wilkinson Primary Replacement 2 no. Corridor/Quad Doors & Replacement of Kitchen	31,965			
Shifnal Primary Installation of Secure Lobby	33,100			
Shifnal St Andrews Secure Lobby	2,285			
St Lawrence, Church Stretton Replacement Boiler & Controls Upgrade	2,750			
Weston Lullingfields Full Rewire (in coordination with ASHP)	4,045			
Ruyton X1 Towns Fire Damage Landscaping	1,400			
<b>Supplementary 20/21</b>				
Adderley Primary Relighting demountable and main school	5,450			
Albrighton Primary - Chimney Removal	32,700			
Albrighton Primary - Replace curved window walling KS2	21,800			
BCCC Caretakers Bungalow Roofing and Cladding	27,050			
BCCC Science Room Remodelling	130,800			
BCCC Distribution Board/Emergency Lighting	54,500			
BCCC Sixth Form Block Refurbishment	87,374			
Bomere Heath Replace Flat Roof Covering Phase 2	6,184			
Broseley Primary HWS Replacement	15,105			
Buntingsdale Primary Lighting Rewire	32,700			
Cockshutt Primary H&S Improvement Works to Kitchen	10,900			
Criftons Phase 1 Rewire	2,338			
Highley Primary Window Replacement Phase 4	16,350			
John Wilkinson Primary Gate Access and Footpath	8,880			
Meole Brace Primary Secure Lobby	72,150			
Morda Primary Replacement Demountable Windows	10,900			
Nescliffe St Andrews Storm Drain and Surfacing Works	15,260			
Newcastle Primary Fire Alarm Replacement and Emergency Lighting	15,470			
Norbury Primary Replacement Demountable Windows and Doors	10,900			
Oxon Primary Window Replacement Phase 4	10,900			
Oxon Primary Secure Lobby	10,900			
Rushbury Primary Secure Lobby	11,100			
Ruyton X1 Towns Security Fencing	16,350			
Sheriffhales Replacement Windows to Demountable	21,800			
St Laurence Ludlow Phased Rewire	16,350			
St Laurence Ludlow Installation of grease trap	5,450			
Sundorne TMBSS Replacement of External Doors/Screens	10,900			
Condition Surveys	50,000			
Wistanstow Security Improvements Access Control Measures	8,175			
West Felton Primary Security Improvements Access Control Measures	8,175			
Trinity Security Improvements Access Control Measures	8,175			
Sheriffhales Primary Security Improvements Access Control Measures	8,175			

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
Newcastle Primary Security Improvements Access Control Measures	8,175			
Kinlet Primary Security Improvements Access Control Measures	8,175			
Buntingsdale Primary Security Improvements Access Control Measures	8,175			
Minsterley Primary Security Improvements Access Control Measures	8,175			
Trefonen Primary Security Improvements Access Control Measures	8,175			
<b>Condition 21/22 (£1m)</b>				
Albrighton Primary - Demolish Boiler House and Re-Route Services	109,000			
Albrighton Primary - Replacement Boiler for External Swimming Pool	32,700			
Bishops Castle Community College - Rewire Phase 1	54,500			
Cockshutt Primary - Boiler Replacement	87,200			
Crowmoor Primary - Replacement of Fan Convectors	87,200			
Crowmoor Primary - Floor replacement	9,971			
St Thomas & St Annes Hanwood - Kitchen Refurbishment	65,400			
St Thomas & St Annes Hanwood - Storm Water Diversion	8,720			
Highley Primary - Replacement water pipes	21,593			
Hinstock Primary - Boiler Replacement	87,200			
Long Mountain C of E Primary BMS Upgrade	8,175			
Martin Wilson Primary - Phase 1 Rewire	54,500			
Morda Primary - Replace Demountable Roof	38,150			
Morda Primary - Replace Entrance and Fire Escape Doors	6,540			
Moreton Say Primary - Flood Prevention	5,347			
Oxon Primary - Replace Timber/Glazed Screen Walls	32,700			
Rushbury Primary - Replace Demountable Roof Covering to Link Area	15,356			
St Lucia Upton Magna - replace windows & doors to demountable	10,900			
TMBSS Sundorne - Boiler replacement	87,200			
Trinity Ford - Cladding Replacement	21,800			
Weston Rhyn - Boiler Replacement	87,200			
Weston Rhyn - New skylights	7,085			
Woodlands - Security Fencing and Bungalow Refurbishment	127,600			
<b>Supplementary 21/22</b>				
Albrighton Primary - Replacement Windows	21,800			
Belvidere Primary - Replace Suspended Ceilings and Lighting	130,800			
Minsterley Primary - Replacement Windows & Doors to demountable	27,250			
Minsterley Primary - Upgrade Storage Heaters to demountable	16,350			
Norton-in-Hales - Toilet Refurbishment	21,800			
Rushbury Primary - Re-roofing of Demountable	27,250			
St Thomas & St Anne's - Replacement Windows Phase 1	43,600			
St Thomas & St Anne's - Rewire Phase 2	32,700			
Stoke On Tern - Re-roofing Demountable	13,625			
Welshampton Primary - Sewage Treatment Plant	87,200			
<b>Total</b>	<b>2,875,219</b>	<b>1,000,000</b>	<b>500,000</b>	<b>0</b>
<b>Fire Safety Schemes</b>				
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Healthy Pupils Capital Fund (HPCF)</b>				
Healthy Pupils Capital Fund (HPCF) Unallocated	1,868			
Ford Trinity All Weather MUGA	13,000			
Oswestry Meadows Wooden Adventure Trail	3,000			
Sheriffhales Outdoor Classroom	1,139			
Weston Rhyn Primary Bottle Filling Station/Nurture Space	508			
Woodlands Primary New Dining Equipment	243			
Grove Market Drayton Playground Resurfacing	6,438			
<b>Total</b>	<b>26,196</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Special Education Needs</b>				
Schools Access Initiative Unallocated	72,140			
SAI 1920 - Mereside Primary Accessible Doorway	790			
SAI 2021 - St Lawrence CE Primary School Accessibility Works	10,197			
SAI 2021 - Meole Brace Primary School Accessibility Works	20,000			
SEND Special Provision Funds Allocation - Unallocated	122,753			
SEND Shrewsbury Catholic Cathedral Primary School	5,000	0	0	0
SEND St Lawrence Church Stretton	4,676			
SEND Cleobury Mortimer	58,550			
SEND Lacon Childe	400,000			
SEND Whittington Primary	22,940			
SEN High Needs Capital Funding - Unallocated	50,000	450,000		
<b>Total</b>	<b>767,046</b>	<b>450,000</b>	<b>0</b>	<b>0</b>

Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Devolved Formula Capital</b>				
<b>Primary Schools</b>				
Adderley Primary DFC	12,644			
Albrighton Primary DFC	18,133			
Beckbury Primary DFC	20,034			
Belvidere Primary DFC	23,279			
Bicton Primary DFC	19,138			
Bomere Heath Primary DFC	22,513			
Brockton Primary DFC	8,828			
Broseley Primary DFC	25,171			
Brown Clec DFC	17,823			
Buntingsdale Primary DFC	15,468			
Cheswardine Primary DFC	21,910			
Chirbury DFC	9,576			
Christ Church Cressage DFC	11,864			
Church Preen DFC	8,857			
Clive Primary DFC	15,431			
Cockshutt Primary DFC	4,795			
Criftons Primary DFC	9,034			
Crowmoor Primary DFC	52,300			
Farlow DFC	58,229			
Gobowen Primary DFC	27,176			
Hadnall Primary DFC	5,876			
Harlescote Jnr DFC	8,752			
Highley DFC	40,593			
Hinstock DFC	31,211			
Hodnet DFC	17,628			
John Wilkinson DFC	27,209			
Kinlet DFC	21,450			
Kinnerley DFC	19,009			
Long Mountain DFC	10,468			
Longnor DFC	13,115			
Martin Wilson DFC	25,718			
Meole Brace Primary DFC	21,906			
Minsterley DFC	14,362			
Morda DFC	19,450			
Moreton Say DFC	16,400			
Much Wenlock DFC	26,364			
Myddle DFC	21,541			
Newcastle Primary DFC	19,134			
Newtown DFC	18,350			
Norbury DFC	11,637			
Norton in Hales DFC	6,571			
Oswestry Meadows - DFC	28,899			
Oxon DFC	8,781			
Pant - Bryn Offa DFC	20,603			
Pontesbury DFC	11,468			
Rushbury Primary DFC	4,506			
Selattyn DFC	14,969			
Sheriffhales DFC	21,913			
Shifnal DFC	23,756			
St Andrews Nesscliffe DFC	13,384			
St Andrews Shifnal DFC	13,796			
St Giles Shrewsbury DFC	35,349			
St John the Baptist, Ruyton X1 Towns DFC	14,522			
St Laurence Ludlow DFC	7,502			
St Lawrence Church Stretton DFC	15,602			
St Lucias Upton Magna DFC	19,893			
St Marys Albrighton DFC	14,545			
St Thomas & St Annes, Hanwood DFC	13,955			
Stiperstones DFC	9,049			
Stoke on Tern DFC	13,775			
Sundorne Infant DFC	8,139			
Trefonen DFC	18,893			
Trinity Ford DFC	7,818			
Welshampton DFC	18,265			
West Felton DFC	7,495			
Weston Lullingfields DFC	11,220			
Weston Rhyn DFC	25,001			
Winstanston DFC	11,237			
Woore DFC	10,102			
	<b>1,223,382</b>	<b>0</b>	<b>0</b>	<b>0</b>



Scheme Description	2021/22 Revised Budget Quarter 2	2022/23 Revised Budget Quarter 2 2021/22	2023/24 Revised Budget Quarter 2 2021/22	2024/25 Revised Budget Quarter 2 2021/22
<b>Secondary Schools</b>				
Community College Bishops Castle DFC	53,609			
	<b>53,609</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Special Schools</b>				
Woodlands DFC	12,533			
TMBSS DFC	29,702			
	<b>42,235</b>	<b>0</b>	<b>0</b>	<b>0</b>
Devolved Formula Capital - re-profiling	-300,000	300,000		
Devolved Formula Capital - Allocated by schools	1,019,226	300,000	0	0
<b>Total Learning &amp; Skills</b>	<b>19,843,371</b>	<b>15,384,563</b>	<b>500,000</b>	<b>0</b>
<b>Total Children's Services</b>	<b>20,945,517</b>	<b>15,384,563</b>	<b>500,000</b>	<b>0</b>
<b>Total General Fund Capital Programme</b>	<b>108,907,425</b>	<b>105,978,968</b>	<b>14,825,137</b>	<b>0</b>
<b>Housing Revenue Account</b>				
<b>Major Repairs Programme - STAR Housing Contracts</b>				
STaR Rewires	554,210	550,000	550,000	550,000
STaR Electrical Remedial Works	267,273	250,000	250,000	250,000
STaR Roofing	22,528	40,000	40,000	40,000
STaR Major Works	230,375	200,000	200,000	200,000
STaR Kitchens & Bathrooms	950,000	1,180,600	1,180,600	1,180,600
STaR Fire Safety Works	144,136	100,000	100,000	100,000
STaR External Doors	90,000	158,000	158,000	158,000
STaR External Wall Insulation	1,003	0	0	0
STaR Disabled Aids & Adaptations	250,375	250,000	250,000	250,000
STaR Heating Insulation Works (Liberty)	450,000	0	0	0
STaR Sewage Treatment Works	103,839	100,000	100,000	100,000
STaR Asbestos Removal	75,000	150,000	150,000	150,000
STaR Kitchens & Bathrooms Voids	200,000	0	0	0
STaR Off Grid Properties Investment	314,916	300,000	300,000	300,000
STaR Heating Works - Reactive	550,000	834,000	834,000	834,000
STaR Communal Door Entry System Replacement	48,965	0	0	0
STaR Garage Sites Refurbishments	237,100	200,000	200,000	200,000
STaR Roof Replacement Works	400,834	403,200	403,200	403,200
STaR Window Replacement Works	153,737	112,500	112,500	112,500
STaR PSH Adaptations Grant	187,233	0	0	0
STaR Warm Homes Match Funding	155,102	0	0	0
<b>Total</b>	<b>5,386,624</b>	<b>4,828,300</b>	<b>4,828,300</b>	<b>4,828,300</b>
<b>House re-purchases</b>				
8 Lime Grove, Oswestry	71,070			
4 Whittle Close, Highley	29,600			
37 Western Avenue, Whittington	133,500			
20 Gower Place, Oswestry	71,327			
<b>Total</b>	<b>305,497</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>New Build Programme</b>				
Housing New Build Programme - Phase 6 (500 homes)	0	0	13,388,465	14,000,000
Housing New Build Programme - Weston Rhyn	904,000	5,131,211	500,000	
Housing New Build Programme - Russell Close, Stanmore	50,000	238,000	32,000	
Housing New Build Programme - Off Penybryn Avenue, Whittington	1,247,200	2,227,174	360,607	
Housing New Build Programme - Richmond House	100,000	1,413,486	168,165	
Housing New Build Programme - Shrewsbury Training Centre, Racecourse Lane	100,000	500,000	896,970	166,330
Developer Purchases - Frith Close, Crowmoor, Shrewsbury (12 Units)	449,208	1,000,000	0	
Developer Purchases - Ellesmere Wharf, Ellesmere	0	920,841	0	
Developer Purchases - Cygnet Close, Whittington	0	441,700	0	
Developer Purchases - Baschurch	728,075	0	0	
<b>Total</b>	<b>3,578,483</b>	<b>11,872,412</b>	<b>15,346,207</b>	<b>14,166,330</b>
<b>Total Housing Revenue Account</b>	<b>9,270,604</b>	<b>16,700,712</b>	<b>20,174,507</b>	<b>18,994,630</b>
<b>Total Capital Programme</b>	<b>118,178,029</b>	<b>122,679,680</b>	<b>34,999,644</b>	<b>18,994,630</b>

# PRIORITY CAPITAL SCHEMES SCHEDULE

# APPENDIX C

Scheme Description	Estimated Capital Cost (£m)	Proposed Sources of Finance (£m)								Anticipated Borrowing Requirement Profile (£m)							
		External Grants	Section 106 Developer Contributions	CLL Developer Contributions	Revenue Contributions	Alternative Funding Option	Borrowing	Capital Receipts	Total	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Replacement of existing swimming provision at the Quarry with new provision within Shrewsbury. Final priority decision - new competition pool at SSV only	10.000						10.000		10.000		2.000	4.000	4.000				10.000
Replacement of existing swimming provision in Whitchurch	6.300						6.300		6.300				0.500	3.000	2.800		6.300
Programme to install self-service machines	0.152						0.152		0.152		0.152						0.152
Development of new British Museum Partnership Gallery at Shrewsbury Museum, to develop a major new visitor attraction (only 7 other Partnership Galleries in the UK) and thus drive income generation.	1.000	0.750					0.250		1.000				0.250				0.250
To deliver improvements to Town Centre parking by possible construction of multi-storey Car Park and associated public realm works	4.500						4.500		4.500			1.000	2.000	1.500			4.500
To provide an additional recycle bin to replace current open boxes	3.200						3.200		3.200	1.600	1.600						3.200
<b>OLDER FOR COMMUNITIES, LEISURE &amp; TOURISM &amp; TRANSPORT</b>	<b>25.152</b>	<b>0.750</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>		<b>24.402</b>	<b>0.000</b>	<b>25.152</b>	<b>1.600</b>	<b>3.752</b>	<b>5.000</b>	<b>6.750</b>	<b>4.500</b>	<b>2.800</b>	<b>0.000</b>	<b>24.402</b>
Delivery of classroom expansion to meet Place Planning requirements	0.800			0.800					0.800								0.000
Development of new school hall	0.600	0.300		0.300					0.600								0.000
New Primary School requirement on former power station site subject to planning approvals	5.100		5.100						5.100								0.000
Expansion linked to Secondary pupils from power station site	4.400		4.400						4.400								0.000
2 class bases to support complete rebuild as part of School Rebuilding Programme	0.800	0.200	0.600						0.800								0.000
<b>OLDER FOR CHILDREN &amp; EDUCATION</b>	<b>11.700</b>	<b>0.500</b>	<b>10.400</b>	<b>1.100</b>	<b>0.000</b>		<b>0.000</b>	<b>0.000</b>	<b>11.700</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
Equipment Replacement Fund	3.200						3.200		3.200		0.800	0.800	0.800	0.800			3.200
<b>OLDER FOR RESOURCES</b>	<b>3.200</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>		<b>3.200</b>	<b>0.000</b>	<b>3.200</b>	<b>0.000</b>	<b>0.800</b>	<b>0.800</b>	<b>0.800</b>	<b>0.800</b>	<b>0.000</b>	<b>0.000</b>	<b>3.200</b>
Acquisition of suitable accommodation to provide temporary shelter and support for homeless individuals and families.	1.500		1.500						1.500								0.000
<b>OLDER FOR ADULT SOCIAL CARE, PUBLIC HEALTH &amp; ASSETS</b>	<b>1.500</b>	<b>0.000</b>	<b>1.500</b>	<b>0.000</b>	<b>0.000</b>		<b>0.000</b>	<b>0.000</b>	<b>1.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
Demolition of the current Riverside Shopping Centre to enable future development.	5.881	0.000					5.881		5.881								0.000
Future development of the Pride Hill Shopping Centre	37.000								37.000								0.000
Following on from the demolition, investment in development of the site for end use - part of the Big Town Plan.	53.619						53.619		53.619		2.941	2.940					5.881
<b>OLDER FOR ECONOMIC GROWTH, REGENERATION &amp; PLANNING</b>	<b>96.500</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>90.619</b>	<b>5.881</b>	<b>0.000</b>	<b>96.500</b>	<b>0.000</b>	<b>2.941</b>	<b>2.940</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>5.881</b>
Linked to Phase 1 Pre Commencement Programme within the capital programme to deliver the North West Relief Road (inc. Oxon Link Road) This represents the Council Investment requirement that has not yet been secured.	28.111		8.265					19.846	28.111								0.000
Linked to Phase 1 Enabling Project within the capital programme - development of employment land to support local growth and provision of new skateboard park - Levelling Up Fund Bid	8.000	0.000					8.000		8.000		4.000	4.000					8.000
An annual budget to deliver suitability, compliance and DDA requirements to Corporate Landlord Assets	2.500							2.500	2.500								0.000
Council investment requirement above normal Highway Maintenance funding to bring the Shropshire Highways to a suitable managed condition.	59.030						59.030		59.030	8.000	12.450	12.700	12.850	13.030			59.030
An annual maintenance budget requirement to ensure delivery of a maintenance programme for Corporate Landlord Assets.	5.701							5.701	5.701								0.000
Linked to the Pride Hill Reconfiguration focusing on a new Civic Hub - yet to be identified whether this can be included within the Pride Hill Reconfiguration budget.	27.000						27.000		27.000								0.000
<b>OLDER FOR PHYSICAL INFRASTRUCTURE, HIGHWAYS &amp; BUILT HOUSING</b>	<b>130.342</b>	<b>0.000</b>	<b>8.265</b>	<b>0.000</b>	<b>0.000</b>	<b>27.000</b>	<b>67.030</b>	<b>28.047</b>	<b>130.342</b>	<b>8.000</b>	<b>16.450</b>	<b>16.700</b>	<b>12.850</b>	<b>13.030</b>	<b>0.000</b>	<b>0.000</b>	<b>67.030</b>
<b>TOTAL</b>	<b>268.394</b>	<b>1.250</b>	<b>19.865</b>	<b>1.100</b>	<b>0.000</b>	<b>117.619</b>	<b>100.513</b>	<b>28.047</b>	<b>268.394</b>	<b>9.600</b>	<b>23.943</b>	<b>25.440</b>	<b>20.400</b>	<b>18.330</b>	<b>2.800</b>	<b>0.000</b>	<b>100.513</b>